

1. Making the Case

- Understanding the concept and diversity and environment of research infrastructures and their stakeholders and the importance of open access
- Understanding differences between research, development and innovation
- Understanding the importance of socio-economic impact and building a business model

2. Financing

- Understanding the financial profile of a 'typical' single-site and distributed RI
- Recognising the difference between initial investment and operational costs
- Exploring some different financial models, inc. structural funds, public-private partnership

3. Legal and governance

- Understanding the concept of governance
- Balancing powers and interests
- Developing a legal foundation
- Organisation and leadership of negotiations;
- Contributions (cash, in-kind), rewards (voting rights, access and *juste retour*)
- Developing governance and management structures
- Site selection and choice of legal structure

4. Project planning and management

- Planning within an international environment
- Cost containment
- Risk management
- Managing procurement

5. The Human Factor

- Recruiting and retaining international staff
- Pensions, social security and other benefits
- Thinking about gender
- Career development of staff

6. Managing an established facility

- Managing the user experience and access policies
- Growing, evolving or upgrading the facility
- IPR and technology transfer
- Industrial partnership
- Communication with stakeholders and outreach
- Decommissioning a facility